## REGISTERED NUMBER: RS008279 REGISTERED PROVIDER OF SOCIAL HOUSING NUMBER: 5106

LUMEN HOUSING LIMITED
REPORT OF THE BOARD MEMBERS AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 MARCH 2022

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# REGISTERED SOCIETY INFORMATION FOR THE YEAR ENDED 31 MARCH 2022

**BOARD MEMBERS:** 

R Bell OBE JP S A Finegan A Upton A Bell

A Bell S Walsh I Sillars

Councillor J M Hobson

SECRETARY:

M A Towers

REGISTERED OFFICE:

Number One Bickerstaff Square Talbot Road

Talbot Roa Blackpool FY1 3AH

REGISTERED NUMBER:

RS008279

DN4 5NU

AUDITORS:

Xeinadin Audit Limited Chartered Accountants Statutory Auditors Sidings House Sidings Court Lakeside Doncaster South Yorkshire

## REPORT OF THE BOARD MEMBERS FOR THE YEAR ENDED 31 MARCH 2022

The board present their report with the financial statements of the registered society for the year ended 31 March 2022.

## LEGAL AND ADMINISTRATIVE DETAILS

#### STATUS

Lumen Housing Limited was registered as a housing co-operative in England, under the Co-operative and Community Benefit Societies Act 2014 on 13 December 2019, registered number RS008279 and commenced trading on 1 October 2020. It is registered with the Regulator of Social Housing as a Registered Housing Provider, registered number 5106.

#### ROARD MEMBERS

The members of the board shown below have held office during the whole of the period from 1 April 2021 to the date of this report.

R Bell OBE JP

S A Finegan

A Upton

A Bell

S Walsh

I Sillars

Other changes in members of the board holding office are as follows:

Councillor G Campbell - resigned 22 June 2021 Councillor J M Hobson - appointed 22 June 2021

Board members are appointed by the parent Company, Blackpool Housing Company Ltd. The 3 year terms of S A Finegan and R Bell OBE JP expire in October 2022.

## NATURE OF OPERATIONS AND PRINCIPAL ACTIVITY

The registered society rents and maintains accommodation for general needs and social housing.

## VALUE FOR MONEY

In line with the Regulator of Social Housing and the Financial Regulations and Standard Orders the registered society seeks to achieve value for money on all expenditure. In line with the national directives, we have calculated the metrics as follows:

Metric 1	Reinvestment %	47.6%	Lumen Housing continue to invest in new stock in line with the business plan
Metric 2	New supply delivered %	51.85%	Lumen Housing are investing in new stock, the programme did not achieve business plan targets due to high demand for property
Metric 3	Gearing	89.37%	Lumen Housing has financial support of the parent company to continue to invest in acquiring new stock
Metric 4	EBITDA MRI Interest Cover %	-81.6%	Lumen Housing continue to invest in new stock earnings before tax is in line with the business plan assumptions
Metric 5	Headline social housing cost per unit	£1,127	The cost per unit is low when benchmarked against other housing providers of similar size. This is due to the stock being recently refurbished
Metric 6	Operating Margin	-99.21%	Operating margin is low as per the business plan assumptions and investment program
Metric 7	Return on capital employed (ROCE) %	55.85%	In line with the business plan

## REPORT OF THE BOARD MEMBERS FOR THE YEAR ENDED 31 MARCH 2022

Year ended 31st March 2022 represented the Registered Society's first full year of operation so some of these measures are reflective of a new operation and are likely to move to sector norms over time.

#### RISK MANAGEMENT

Lumen has an established risk management framework which is aligned to our business activities and supports the achievement of our corporate objectives and financial business plan. The Board, Audit Committee and Senior Management Team has maintained a programme of risk review throughout the year and continued to improve the risk management framework and risk reporting.

Our risk management framework is in place to identify, evaluate and manage the significant risks faced by the Company, arising from our corporate priorities, the wider sector risk profile and the economic operating environment. The Coronavirus pandemic has impacted many of our key risks.

The Board have approved a risk appetite matrix which identifies development and diversification as the most risk hungry areas with Health and Safety, Financial and Regulatory compliance as its most risk averse. Risk appetite indicators are being implemented to give assurance to the Board that risks are effectively managed.

Our risks are reviewed regularly by Board including changes to risk profile and controls in place to mitigate risk.

Risk appetite and risk based stress testing is an integral part of our financial planning process to understand how change impacts on financial viability, this is considered alongside identified mitigations. The most significant risks currently facing the organisation are shown in the table below.

Risk Type	Relevant Strategic goal	Risk	Key Controls
Corporate	High quality housing management	Failure to comply with Health and Safety legislation and expectations particularly around Building safety and the safety of residents	Health and safety policy and full suite of compliance procedures (fire, gas, legionella etc.)     On site project monitoring by qualified staff     3rd party validation     Annual training plan     Monthly QA testing
Development	RE-model stock, support regeneration	Failure to deliver the programme expected in the business plan through a combination of external factors (e.g. Price / availability) or internal factors (e.g. lack of funding / staffing resource)	Development strategy     Programme planned in advance     Relationships built with vendors contractors     Cost and programme regularly challenged
Financial	Robust and viable	Failure to achieve Value For Money	Use of procurement frameworks to acquire goods and services Work with partners to deliver value and innovation (e.g. alternative forms of heating) Robust financial reporting and cost trend analysis VFM Strategy adopted (Lumen)

## REPORT OF THE BOARD MEMBERS FOR THE YEAR ENDED 31 MARCH 2022

Corporate	Robust and viable	Threat to achievement of business goals through changes in external environment including decarbonisation targets	Business Plan stress tested     Brexit issues approved by Board     Carbon Strategy adopted
Corporate	Robust and viable	Failure to meet Regulatory Requirements on Governance and Viability	Business plan model regularly updated to deliver rolling forecasts     NHF Code of Governance adopted     Monitoring and compliance systems adopted
Corporate	Robust and viable	Data integrity and technology risk	SLA with Council for data protection services DP Audit carried out and actions identified Full suite of IT policies and procedures adopted Training on IT fraud carried out for staff

## ASSESSMENT OF COMPLIANCE WITH THE GOVERNANCE AND FINANCIAL VIABILITY STANDARD

The board has reviewed the Governance and Financial Viability Standard published by the Homes & Communities Agency. We confirm that we comply with the standard.

## CODE OF GOVERNANCE

The board has reviewed the code of governance for housing co-operatives issued jointly by the Confederation of Co-operative Housing and the National Housing Federation and confirms that the registered society is in compliance with it.

## STATEMENT OF BOARD MEMBERS' RESPONSIBILITIES

The board is responsible for preparing the Report of the Board and the financial statements in accordance with applicable law and regulations.

The Co-operative and Community Benefit Societies Act 2014 requires the board members to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the registered society and of the income and expenditure of the registered society for that period. In preparing these financial statements, the members of the board are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the registered society will continue in business.

The board is responsible for keeping adequate accounting records that are sufficient to show and explain the registered society's transactions and disclose with reasonable accuracy at any time the financial position of the registered society and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014. They are also responsible for safeguarding the assets of the registered society and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# REPORT OF THE BOARD MEMBERS FOR THE YEAR ENDED 31 MARCH 2022

## **AUDITORS**

The auditors, Xeinadin Audit Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD MEMBERS:

R Bell OBE JP - Chair

Date: 05/07/22

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LUMEN HOUSING LIMITED

**Opinion** 

We have audited the financial statements of Lumen Housing Limited (the 'registered society') for year ended 31 March 2022 which comprise Income Statement and Balance Sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the registered society's affairs as at 31 March 2022 and of its loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the registered society in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 2 to the financial statements and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements we have concluded that the board member's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the registered society's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the board members with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The board members are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Act 2014 requires us to report to you if, in our opinion:

- the registered society has not kept proper books of account, and not maintained a satisfactory system of control over its transactions, in accordance with the requirements of the legislation; or
- the revenue account, any other accounts to which our report relates, and the balance sheet are not in agreement with the registered society's books of account; or
- we have not obtained all the information and explanations necessary for the purposes our audit.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LUMEN HOUSING LIMITED

#### Responsibilities of Board Members

As explained more fully in the board member's responsibilities statement set out on page 2, the board members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the board members are responsible for assessing the registered society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board either intends to liquidate the registered society or to cease operations, or has no realistic alternative but to do so.

## Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors. Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud the specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the Company, we identified that the principal risks of non-compliance with laws and regulations related to corporation tax legislation and we considered the extent to which non-compliance might have a material effect on the financial statements.

As part of this assessment we considered both quantitative and qualitative factors. We also considered those laws and regulations that have a direct impact on the preparation on the financial statements, such as the Companies Act 2006 and FRS 102.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements which included the risk of management override of controls. We determined that the principal risks were related to posting inappropriate journal entries, omitting, advancing or delaying recognition of events and transactions that have occurred during or after the reporting period, and potential management bias in the determination of accounting estimates or judgements to manipulate results.

Audit procedures performed by the engagement team include:

- Enquiring of and obtaining written representation from management in relation to known or suspected instances of non-compliance with laws and regulations and fraud;
- Enquiring of entity staff in tax and compliance functions to identify any instances of non-compliance with laws and regulations;
- Evaluation of management's controls designed to prevent and detect irregularities;
- Review of board meeting minutes and meetings of those charged with governance;
- Identifying and, where relevant, testing journal entries posted by senior management or with unusual combinations;
- Assessing and evaluating the business rationale of significant transactions outside the normal course of business:
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Review of correspondence with regulators in so far as they are related to the financial statements;
- Incorporating elements of unpredictability into the nature, timing and/or extent of audit procedures performed.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LUMEN HOUSING LIMITED

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentation, or through collusion. Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

#### Use of our report

This report is made solely to the registered society's members, as a body, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the registered society's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the registered society and the registered society's members as a body, for our audit work, for this report, or for the opinions we have formed.

Xeinadin Audit Limited Statutory Auditors Sidings House Sidings Court

Lakeside Doncaster South Yorkshire

DN4 5NU

Date: 5/7/22

# INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Year Ended 31.3.22 £	Period 13.12.19 to 31.3.21 £
TURNOVER		86,469	9,972
Cost of sales		30,430	6,107
GROSS PROFIT		56,039	3,865
Administrative expenses		107,196	64,794
		(51,157)	(60,929)
Other operating income		559	-
OPERATING LOSS	4	(50,598)	(60,929)
Interest payable and similar expenses		35,192	6,893
LOSS BEFORE TAXATION		, <del></del>	
LOSS BEFORE TAXATION		(85,790)	(67,822)
Tax on loss		; <del>-</del>	
LOSS FOR THE FINANCIAL YEAR	₹	(85,790)	(67,822)

The notes form part of these financial statements

## LUMEN HOUSING LIMITED (REGISTERED NUMBER: RS008279)

## **BALANCE SHEET** 31 MARCH 2022

		202	2	202	1
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	9		2,455,300		1,265,446
CURRENT ASSETS					
Debtors	10	6,691		1,339	
Cash at bank		53,589		50,413	
		·		<del>*************************************</del>	
		60,280		51,752	
CREDITORS	9/20				
Amounts falling due within one year	11	2,669,192		_1,385,020	
NET CURRENT LIABILITIES			(2,608,912)		(1,333,268)
TOTAL ASSETS LESS CURRENT LIABILITIES			(153,612)		(67,822)
RESERVES Retained earnings			(153 612)		(67 822)
Retained carrings			(153,612)		(67,822)
			(153,612)		(67,822)

The financial statements were approved by the Board Members and authorised for issue on 5 Thry 212 and were signed on its hehalf by:

R Bell OBE JP Board Member

A Bell - Board Member

The notes form part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

#### 1. STATUTORY INFORMATION

Lumen Housing Limited is a registered society and private registered provider of social housing in the United Kingdom. The registered society's registered number and registered office address can be found on the Registered Society Information page.

Lumen Housing Limited constitutes a public benefit entity as defined by FRS 102.

The principal place of business is 348-350 Lytham Road, Blackpool, FY4 1EW.

## 2. ACCOUNTING POLICIES

## Basis of preparing the financial statements

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities", the Statement of Recommended Practice for Social Housing Providers 2018, and with the Accounting Direction for private registered providers of social housing in England 2019. The financial statements are also prepared under the requirements of the Cooperative and Community Benefit Societies Act 2014. The financial statements have been prepared on a going concern basis under the historical cost convention.

The financial statements are presented in sterling which is the functional currency of the registered society, rounded to the nearest £1.

#### Going concern

The accounts have been prepared on the going concern basis, despite the registered society reporting net liabilities of £153,612 at 31 March 2022. The directors consider the basis of preparation to be appropriate based on the continuing financial support of its ultimate controlling party, Blackpool Council, and other principal creditors.

#### Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

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# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

#### 2. ACCOUNTING POLICIES - continued

#### Tangible fixed assets

Tangible fixed assets (including social housing properties) are stated at cost less accumulated depreciation. Cost includes costs directly attributable to making the asset capable of operating as intended such as the cost of acquiring land and buildings, legal fees and development costs.

Depreciation is reviewed annually and is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basic over its expected life as follows:

Land Value	Indefinite	
Housing properties- wall structure	80 years	Straight line
Housing properties- other components		
Kitchens	15 years	Straight line
Bathrooms	15 years	Straight line
Communal Improvements	18 years	Straight line
Electrics	30 years	Straight line
Heating System	30 years	Straight line
Boilers (Domestic)	15 years	Straight line
Pitched Roof	80 years	Straight line
Roofline	30 years	Straight line
Windows	40 years	Straight line
External Doors	40 years	Straight line
CCTV & Door Entry	15 years	Straight line
External Curtilage	20 years	Straight line

#### Government grants

Social housing grants can be claimed towards the cost of major works and have been received to finance the development of housing properties. These grants are recognised at the fair value of the asset received or receivable. As the assets are accounted for using the cost model the government grant is accounted for using the accruals model. The difference between the fair value of the asset and the consideration is recognised as a liability and amortised over the useful economic life of the asset. The amortisation of the grant is recognised against the cost of depreciation.

#### **Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

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# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

~	TOR AREA	ATTITA	ABTER	DIDECTORO	
4	HARDI	INVERS	A N 1 1	DIRECTORS	

The average number of employees during the year was NIL (2021 - NIL).

## 4. OPERATING LOSS

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The operating loss is stated after charging:

	Depreciation - owned assets Auditors' remuneration	Year Ended 31.3.22 £ 21,864 4,639	Period 13.12.19 to 31.3.21 £ 4,989 3,215
5.	SOCIAL HOUSING TURNOVER AND COSTS		
	Rents receivable excluding service charges	2022 £ 86,469	2021 £ 9,972
	Total turnover	86,469	9,972
	Social housing activity expenditure	(137,407)	(70,743)
	Operating deficit from social housing activities	(50,938)	(60,771)
	Net deficit from social housing activities	(50,938)	(60,771)

## 6. FINANCIAL ASSISTANCE AND OTHER GRANTS RECEIVABLE

The total accumulated amount of financial assistance and other grants received or receivable at the date of the statement of financial position, based upon properties owned at that date, was as follows:

Held against the cost of assets acquired	2022 £ 357,057	2021 £ 220,000
ACCOMMODATION OWNED		
	Number of units at 31 March 2022	Number of units at 31 March 2021
Units in development	8	3
Units first let post year end	=	2
Units let at social rent	27	11
	35	16

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

## 8. PAYMENTS TO MEMBERS, KEY MANAGEMENT PERSONNEL AND OFFICERS

The registered society incurred officers' fees of £20,062 (2021: £14,827) recharged from Blackpool Housing Company Limited in the year.

## 9. TANGIBLE FIXED ASSETS

			Land and buildings £
	COST		
	At 1 April 2021		1,270,435
	Additions		1,211,718
	At 31 March 2022		2,482,153
	DEPRECIATION		
	At 1 April 2021		4,989
	Charge for year		21,864
	At 31 March 2022		26,853
	NET BOOK VALUE		
	At 31 March 2022		2,455,300
	At 31 March 2021		1,265,446
10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2022	2021
		£	£
	Trade debtors	4,028	805
	Other debtors	2,663	534
		6,691	1,339
		<del> </del>	<del></del> -
11.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2022	2021
		£	£
	Trade creditors	17,916	316
	Amounts owed to group undertakings	2,603,951	1,381,488
	Taxation and social security	65	<u> </u>
	Other creditors	47,260	3,216
		2,669,192	1,385,020

## 12. RELATED PARTY DISCLOSURES

The registered society has received a loan from its sole member and parent company Blackpool Housing Company Limited. The amounts due to Blackpool Housing Company Limited at the year end date was £2,594,202 (2021: £1,370,997) and interest charged on the loan was £35,192 (2021: £6,893). Management fees of £42,082 (2021: £25,528) have been incurred from Blackpool Housing Company Limited. £51,149 (2021: £26,665) has been recharged from Blackpool Housing Company Limited to the registered society on an apportionment basis.

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2022

## 13. ULTIMATE CONTROLLING PARTY

The ultimate parent and controlling entity is Blackpool Council.

Blackpool Council heads the largest group for which the results of Lumen Housing Limited are consolidated. Copies of its financial statements are available to the public from the Chief Financial Officer at Number One, Bickerstaffe Square, Talbot Road, Blackpool, Lancashire, FY1 3AH.

# TRADING AND PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2022

	Year End 31.3.2	2	Period 13.12.19 to 3	
_	£	£	£	£
Turnover Rents received		86,469		9,972
Cost of sales		20, 420		C 107
Purchases		30,430		6,107
GROSS PROFIT		56,039		3,865
Other income		550		
Sundry receipts		559		
		56,598		3,865
Expenditure	20.072		14.025	
Directors' salaries Post and stationery	20,062 270		14,827 769	
Advertising	2,580		6,011	
Repairs and renewals	58		415	
IT expenses	122		588	
Sundry expenses Management Charges	897 34,282		24,528	
Professional fees	2,292		2,824	
Legal fees	19,425		6,470	
Auditors' remuneration	4,639		3,215	
Bad debts	487	85,114	-	59,647
		(28,516)		(55,782)
Finance costs				
Bank charges	219		158	
Loan	35,192		_6,893	
		35,411		7,051
		(63,927)		(62,833)
Depreciation				
Freehold property		21,863		4,989
NET LOSS		(85,790)		(67,822)

This page does not form part of the statutory financial statements